





Who are Fiduciaries Under ERISA Southwest Benefits Association 2019 Benefits Administration Workshop

March 1, 2019

Agenda

- Fiduciary Duties
- Tips for Avoiding Common Problems
- Help With Meeting Prudent Person Standard
- Administrative Service Agreements
- Questions

Fiduciary Duties

Fiduciary Duties Two Types of Fiduciary Under ERISA

- 1. Named fiduciary
 - ERISA plans are required to name one or more fiduciaries responsible for the administration of the plan
 - There are frequently similar requirements for non-ERISA plans under other federal or state law
 - Plan administrator
 - Single employer plans \rightarrow This will generally be the responsibility of the employer
 - Multiemployer plans → This will be the responsibility of the board of trustees or other designated entity
 - Trustees of plan assets
- 2. Functional fiduciary (or fiduciary in fact)
 - Entities that may exercise discretionary authority or control over the administration of the plan or plan assets are also fiduciaries
 - Discretionary authority or control generally means final and binding decisions may be made without the plan sponsor or plan administrator's input

Fiduciary Duties Following Plan Rules Versus Discretionary Authority

- A third party does not exercise discretion if it is merely following the terms of the plan or plan's procedures
 - Applying plan rules to determine who is eligible and administering enrollment
 - Processing claims based on plan rules
 - Preparing employee communication materials
 - · Answering questions about whether certain benefits are covered
- But contrast with...
 - An entity with the authority to determine whether an employee is in an eligible class of employees
 - An entity with authority to make final benefit determinations
 - An entity with the authority to pursue subrogation

Fiduciary Duties Delegation of Fiduciary Powers

- Authority and liability can be delegated
 - An employer will want contractual protection that the third party will follow applicable law
 - A third party that actually exercises discretionary authority over plan administration or assets is a fiduciary whether or not authority has been formally delegated
- And it can be inadvertently taken back...
 - Applying influence or pressure to a third party can negate the delegation
- A delegation does not mean the plan administrator has no liability
 - The plan administrator can't get rid of certain statutory responsibilities
 - Instead, the plan administrator can seek contractual damages (indemnification) from third parties that agree to delegation but fail to perform



Are you a fiduciary?

- Employer
- Insurance Company
- Contract Administrator or "TPA"
- Plan attorney or accountant
- Recordkeeper or utilization reviewer
- Insurance Broker

Know who is responsible for plan actions

- Benefit decisions
- Disclosures to participants
- Recordkeeping
- Reporting to government
- Custody of plan assets

Fiduciary Duties Certain Fiduciary Responsibilities Under ERISA

- Exclusive benefit rule
 - Plan fiduciaries must administer plan solely to provide benefits to participants and beneficiaries
 - · Plan assets and self-dealing
- Prudent person standard
 - Plan fiduciaries must administer plan using the care, skill, prudence, and diligence of a prudent person acting in a similar situation
 - This includes selecting third party vendors
 - · Follow the terms of the plan
 - Plan exceptions...
 - Prohibited transaction rules
 - Plan assets and self-dealing

Tips for Avoiding Common Problems

Tips for Avoiding Common Problems

- 1. Carefully select and monitor service providers
- 2. Make required disclosures to participants and beneficiaries
- 3. Understand your plan and your responsibilities
- 4. Make timely contributions and monitor plan assets
- 5. File reports with the government and keep good records

Fiduciary Tip #1

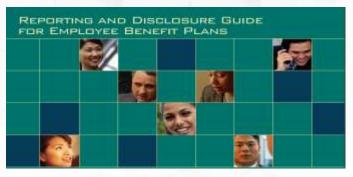
Carefully select and monitor service providers for the plan.

Tips for selecting service providers

- Get information from more than one provider.
- Make sure any required licenses are up to date (insurers, brokers, TPAs, etc.).
- Document process followed in selecting service providers.
- Ensure fees and expenses paid by the plan are reasonable.
- Obtain commitment from provider for regular updates on services. Plan fiduciaries must periodically monitor service providers.

Fiduciary Tip #2

Make required disclosures to plan participants (and beneficiaries).



Reporting and Disclosure Guide

Fiduciary Tip #3

Understand your plan and your responsibilities.

Follow the terms of the plan

- Check plan documents & SPD before acting
- Do not exercise personal discretion when terms of plan are clear



Fiduciary Tip #4

Make timely contributions, and monitor use of plan assets

Contributions

- Participant contributions become "plan assets" as soon as reasonably segregable from employer's general assets. See Safe Harbor Regulation at 29 CFR 2510.3-102.
 - As a general matter, these amounts must be sent to insurance company to pay premiums or put in trust promptly, never more than 90 days (DOL provides for a cafeteria plan exception in Technical Release 92-01.)
- Employer contributions must contribute or pay premiums per plan documents.

Prohibited Transactions

- Plan may not engage in certain transactions with persons related to the plan.
- Plan officials cannot use plan assets for their own interest, to benefit a related party, or accept a kickback.
- There are exemptions for a number of prohibited transactions, generally based on the independence of the decision-maker, the nature of the services provided and the reasonableness of the compensation.

Fiduciary Tip #5

File reports with government and keep good records.

Which group health plans file Form 5500/Form 5500-SF?

- No Filing Required for "small plans" (covering fewer <u>than 100</u> <u>participants</u>) that are unfunded, fully insured, or combination, except for those small plans required to file a Form M-1.
- Exemption from Audit and Financial Reporting for "large plans" (covering <u>100 or more participants</u>) that are unfunded, fully insured, or combination.
- Other Welfare Plans generally must file 5500 report
 - Simplified report for small plans
 - Large plans generally must have accountant's audit report and opinion.

Help With Meeting Prudent Person Standard

How do you know when you're prudent?

Best Practices:

- Monitor regularly and often
- Analyze 100% of claims
 - Advanced analytics and rules
- Utilize clinical and adjudication expertise
- Avoid inherent conflicts of interest
 - i.e. relying on the same entity to process your claims and provide oversight on the accuracy
- Track results for effectiveness

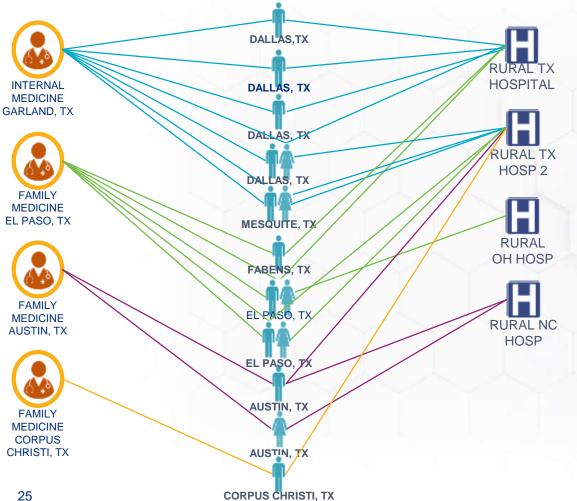


Claim-Level Errors

BILLING ERROR DESCRIPTION	SERVICE DATE	PAID DATE		EDURE		PROCEDURE DESCRIPTION	UNITS	BILLED AMT	PAID AMT
Double billing by	13-Mar	30-Mar	59	425	Antepartu	m care only; 4-6 visits	1	\$1,557	\$1,401
Double billing by different providers	5 17-Apr	12-Jun	59	510		stetric care including antepartum rean delivery, and postpartum care	1	\$3,000	\$2,414
BILLING ERROR DESCRIPTION	SERVICE DATE	PAID DATE		EDURE	(PROCEDURE DESCRIPTION	UNITS	BILLED AMT	PAID AMT
	9-Sep	22-Nov J1		071	Injection testosterone cypionate, up to 100mg		260	\$26	\$1,401
Medically Unlikely	9-Sep	22-Nov	96	372	Therapeutic, or diagnostic injection, specify drug; subcutaneous or intramuscular		260	\$10,500	\$9,549
BILLING ERROR DESCRIPTION	TPA	SERVICI		PAID DATE	PROCEDURE CODE	PROCEDURE DESCRIPTION	UNI	TS BILLED AMT	PAID AMT
Duplicate Payment	Behavioral Healt	h Aug-2	2018	21-Sep	G0299	Skilled nursing in home/hospice RN ea 15 min	1	5 \$2,400	\$2,169
Same Provider, Same	Behavioral Healt	h Aug-2	2018	21-Sep	G0300	Skilled nursing in home/hospice LPN ea 15 min	3	\$480	\$480
Member; Separate – TPAs –	Medical	Aug-2	2018	12-Oct	G0299	Skilled nursing in home/hospice RN ea 15 min	1	5 \$2,400	\$2,169
	Medical	Aug-2	2018	12-Oct	G0300	Skilled nursing in home/hospice LPN ea 15 min	3	\$480	\$480

>1% spent on unintentional errors

Provider-Level Fraud / Waste

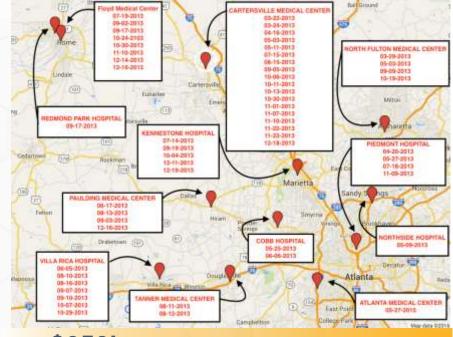


CT	CPT DESC	UNITS	NILLED
80050	General health panel	1	\$156
64681	Assay of c-peptide	1	\$193
84270	Assay of sex hormone globul	1	5207
82533	Tetal contisé!	1	\$151
82627	Dehydroeplandrosterone	1	\$201
84466	Assay of transferrin	1	5148
62746	Assay of folic acid serum	1	\$137
80061	Lipid panel	1	\$170
83519	Ris nonantibody	1	\$126
83090	Assay of homocystine	1	\$114
80050	General health panel	1	514
82248	Bilirubin direct	1	\$4)
84479	Assay of thyroid (13 or 14)	1	560
83036	Glycosylated hemoglobin test	1	510
84146	Assay of prolactin	1	\$180
82150	Assay of amylase	1	\$60
82977	Assay of gat	1	\$110
84100	Assay of phosphorus	1	544
83735	Assay of magnesium	1	562
82728	Assay of lemit in	1	\$127
83525	Assay of insulin	1	5114
84153	Assay of psa total	1	\$713
83970	Assay of parathormone	1	\$383
84403	Assay of total testosterone	1	\$129
64402	Assay of free testosterone	1	\$197
83002	Assay of genadotropin (LH)	1	5211
83001	Assay of genadotropin (FSH)	1	\$171
82985	Assay of glycated protein	1	\$140
84378	Sugars single quant	1	\$153
83615	Lactate (LDH) enzyme	1	5140
83550	Iron binding test	1	581
82607	Vitamin 8-12	1	\$77
83540	Assay of iron	1	540
#2906	Vitamin d 25 hydroxy	1	\$253
86141	C-reactive protein hs	1	\$115
83876	Assay myelepercedase	1	\$222
	and the free free states	Totals:	\$5,223

Member-Level Waste

A single patient with 137 ER visits in 18 months

- 19 ER facilities utilized within 65 miles of patient's home
- Discharged on the same day 95% of the time
- Patient had 126 CT scans performed during the ER visits



>\$650k ER claims paid for a single patient

Conclusion

Healthcare dollars are:

- Not unlimited
- Vulnerable to waste from billing errors, ER abuse, testing for medically unlikely scenarios, or even intentional fraud

The **good news** for employers is that effective, prudent oversight can:

- Lower cost for both employee and employer
- Improve employee health outcomes
- Allow executives to focus on business



Administrative Services Agreement

Administrative Services Agreements (ASA) Overview

- An employer will usually engage one or more third parties (often referred to as "third party administrators" or "TPAs") to assist with plan administration
 - Common examples include maintaining a network of providers and claims processing
 - Insurance carriers also often act as TPAs for self-insured plans



- The ASA is a contract specifying the parties' rights and responsibilities toward each other (also known as an ASO agreement), including:
 - The services the TPA will perform
 - The parties' liabilities to each other (remember, a TPA's actions may still make it a fiduciary)
 - The fees for those services
 - The duration of the contract
 - How the contract can be amended or terminated

Administrative Services Agreements (ASA) Overview

- When reviewing the ASA, watch out for:
 - Limitations on the employer's ability to access and use data; TPAs often attempt to restrict clients to a "company store" model
 - Severe limitations on the TPA's liability, including:
 - "gross negligence" and "willful misconduct" standards
 - A dollar cap limitation well below the plan's possible financial exposure for a TPA's error



- Whether the ASA allows for a no-fault termination by the employer (i.e. without cause) and how long the contract must run before it can be exercised
- The TPA's ASA will usually indicate the laws of the state where the ASA is incorporated control in the event of a dispute
 - Larger employers have more leverage to change this

Questions?

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