

## SWBA

43<sup>RD</sup>ANNUAL CONFERENCE

MAY 9-11, 2018

HYATT REGENCY LOST PINES AUSTIN, TX

## A Fistful of Dollars

Strategies and Best Practices for Financial Wellness

John A. Pickett

Moderator—CAPTRUST

Toby Todd
Panelist—Ericsson

Lisa Boucher
Panelist—Financial Engines

# Why Financial Wellness Now?

### Industry has checked the boxes on DC plan design<sup>1</sup>

- Participation: 65% offer auto-enrollment
- Savings: 63% offer auto-escalation
- Asset allocation: 93% offer TDFs; 84% offer advice

## So why are participant outcomes lagging?<sup>2</sup>

- Only 15% of plan sponsors satisfied with savings rates
- Only 22% satisfied with diversification
- Only 16% satisfied with loans/withdrawals

#### Challenge: balancing the NOW with the NEXT

- 57% of Americans have <\$1K in savings account<sup>3</sup>
- 39% report having no savings at all<sup>3</sup>
- 47% report that income exceeded spending in prior year<sup>4</sup>

<sup>1.</sup> Callan DC Trends Survey, 2017

<sup>2. 2017</sup> Hot Topics in Retirement and Financial Wellbeing

<sup>3.</sup> GoBanking Rates 2017 Survey

<sup>4.</sup> Federal Reserve Report on the Economic Well-Being of US Households – May 2017

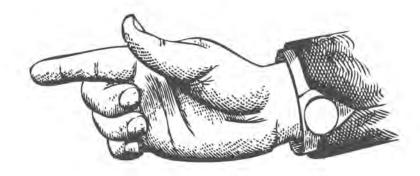
What is financial wellness?

#### **Financial Wellness:**

#### Definition:

the state of being in good financial health, especially as an actively pursued goal.

Financial health is a term used to describe the state of one's personal financial situation, including the amount of savings you have, how much you are setting away for retirement and how much of your income you are spending on fixed or non-discretionary expenses.



Definition for employees vs. employers:

## **Employees**

Financial wellness is viewed as health and not necessarily accumulation of money or wealth.

## **Employers**

Financial wellness is achieved through a program designed to improve and/or change employee behaviors using a variety of methods.

- 3 in 5 employees experience moderate to high level of financial stress
- 46% of those distracted by their finances spend three or more hours a week dealing with personal finance issues
- 19.5 days of lost productivity per worker annually

What employers want included in their financial wellness program:



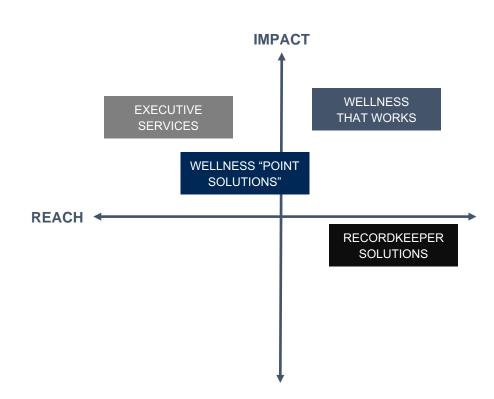






# Service Providers Need to Address a Gap

By providing scalable solutions that generate broad usage and results



## **Wellness That Works**

- 1. Help with the bigger picture
  Support balancing the "now with the next"
- 2. Meet people where they are
  Being there at key "life moments" when help is needed most
- 3. Educate, estimate, execute

  Driving outcomes by moving from education to action

# Help with the Bigger Picture

Help in the past has focused on retirement.

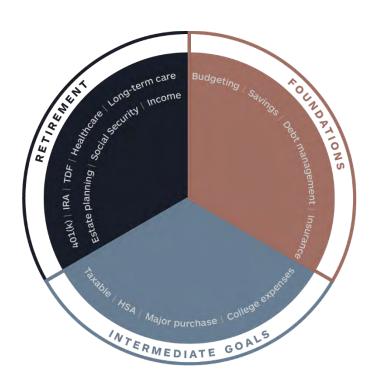
- 401(k)
- IRA
- Target date funds
- Healthcare
- Long-term care
- Estate planning
- Social Security
- Income



# Help with the Bigger Picture

**The future:** helping with foundations, intermediate goals, and retirement.

- Foundations:
  - Budgeting
  - Savings
  - Debt management
  - Insurance
- Intermediate goals:
  - Taxable
  - Health savings accounts
  - Major purchase
  - College expenses



# **Meet People Where They Are**

## Wellness layer

Targeted communications and ongoing educational topics

## Life moments layer

- Calendar-based: New Year's, tax time, open enrollment
- Recordkeeper data: birthday, salary increase, job start/termination, catch-up, Social Security eligibility
- Supplemental data: baby, marriage, loan, corporate action (e.g., voluntary reduction in force)

# **Meet People Where They Are**

Shield	Capture	Escape	Leverage	Achieve
Protect yourself from catastrophic losses and plan ahead for unexpected costs	Get free money with 401(k) match	Stop fighting against the power of compound interest	Put the power of compound interest to work for your long-term financial goals	Realize other important personal goals
<ul> <li>Emergency fund</li> <li>Insurance</li> <li>Health</li> <li>Home/renter's</li> <li>A&amp;D</li> <li>Term life</li> <li>HSA</li> </ul>	<ul> <li>Contribute enough to receive the full 401(k) match</li> </ul>	<ul> <li>Pay off high interest debt</li> <li>Credit cards</li> <li>Payday/title loans</li> <li>Rent to own</li> </ul>	<ul> <li>Contribute sufficiently into 401(k) and other retirement vehicles to meet retirement goals</li> </ul>	<ul><li>College fund</li><li>Home purchase</li><li>Dream vacation</li><li>Pay off college loans</li></ul>

# Educate, Estimate, Execute

Educate	Estimate	Execute	
Learning modules	Emergency fund, budgeting, debt, and	Automated saving	
Education center website	insurance digital planners	Target date funds	
In-person workshops	College expense, student loan,	Advice	
Webinars	and HSA digital planners  Retirement expense, healthcare, and Social  Security digital planners	401(k) and IRA managed accounts Holistic lens of all assets	

## **Ericsson E-Wealth Financial Wellness**

# Ericsson's E-Wealth program offers a blend of digital tools and one-on-one financial coaching, with no employee cost

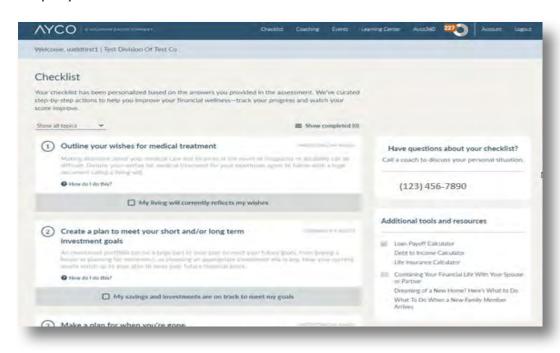
- Provides employees with a resource that helps guide them with step-by-step assistance on financial decisions
- Ability to work with a live coach
- Live webinars to meet areas of employee interest
- Messaging to employees is that overall wellness is physical, mental, and financial
- Utilization of the E-Wealth program to emphasize key benefits changes and help employees maximize value



## **Ericsson E-Wealth Program - AYCO Digital Platform Examples**

#### **Checklist**

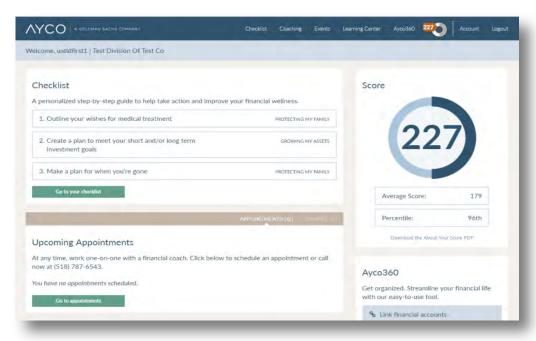
Interactive step-by-step guide is based on individual employee's answers to the assessment



Samples provided for illustration only. © The Ayco Company, LP. Saratoga Springs, NY All Rights Reserved

#### Financial wellness score

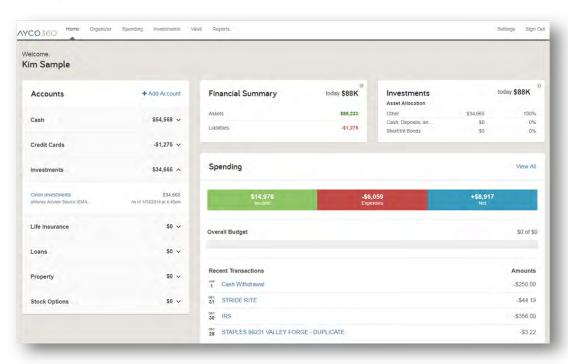
In 10 minutes, employees establish a baseline score through a series of questions about their finances and habits



## **Ericsson E-Wealth Program - AYCO Digital Platform Examples**

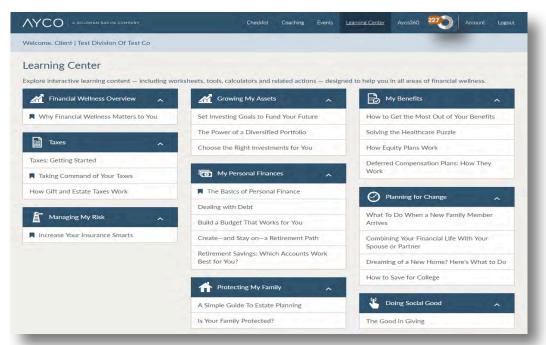
## Organization

Linking accounts to a data aggregation tool gives employees an organized view of their financial life in one place



#### **Education**

Interactive learning content includes videos, tools, and worksheets



Samples provided for illustration only. © The Ayco Company, LP. Saratoga Springs, NY All Rights Reserved

# **Ericsson E-Wealth Program Personal Coaching Delivered by AYCO**

## Coaches can speak to a wide array of topics

- Available to develop an ongoing financial plan or one-time questions
- Spouse can join conversations
- Ability to work with the same coach

## Organizing everyday life

Budgeting and debt reduction

## Major life events

Retirement and education saving

## Maximize company benefits and navigate changes

Advocates for Ericsson benefit plans



# **Key Considerations**

## **Participants**

- Non-conflicted help by putting participants' best interests first
- Relevant engagement programs that meet participants where they are
- Solutions that drive action across participants' financial lives

## **Plan sponsors**

- Increased fiduciary protection, working with a non-conflicted provider
- Reach and impact: broad usage that drives measurable wellness outcomes
- Convenience of one wellness provider across a range of needs

# Questions

Thank you!

This material is intended to be educational only and should not be considered investment advice.

## Disclosures

#### The Ayco Company, L.P. – Important Information

- This material has been prepared by The Ayco Company, L.P. ("Ayco"), which is an affiliate of Goldman Sachs & Co. LLC and a subsidiary of The Goldman Sachs Group, Inc., a worldwide, full-service investment banking, broker-dealer and asset management organization. This material is for your information only and is intended for educational purposes only in order to facilitate your discussions with Ayco. This is not an offer or solicitation with respect to the purchase or sale of any security. The material is based upon information which we consider reliable, but we do not represent that such information is accurate or complete, and it should not be relied upon as such.
- Ayco may provide tax advice to clients in accordance with its client agreement. Any advice contained in the communication including attachments and enclosures is intended for the sole
  use of the addressee and is limited to the facts and circumstances actually known to the author at the time of this writing. Certain tax matters may require you to consult with your tax
  counsel. You should consult with your tax preparer regarding implementation of tax advice.
- The Ayco Company, L.P. ("Ayco") provides a wide variety of financial counseling, investment advisory, investment education and other services. Ayco's counseling services may consist of, among other things, assisting the counseled individuals in developing a comprehensive program designed to maximize the benefits of their employers' existing compensation and fringe benefit programs, to conserve the counseled individual's assets, to manage income on a long-term basis and to develop an individual retirement program and estate plan.
- Ayco may provide bookkeeping services and tax advice to its clients. Goldman Sachs & Co. LLC does not provide accounting or tax advice to its clients, unless explicitly agreed between the client and Goldman Sachs & Co. LLC. All clients should be aware that tax treatment is subject to change by law, in the future or retroactively, and clients should consult with their tax advisors regarding any potential strategy, investment or transaction. Neither Goldman Sachs & Co. LLC nor The Ayco Company, L.P. provide legal advice to their clients, and all clients should consult with their own legal advisor regarding any potential strategy, investment, financial plan, estate plan or with respect to their interest in any employee benefit or retirement plan.
- Ayco may provide tax advice, bill pay and bookkeeping services to its clients. In addition, in its capacity as an investment adviser, Ayco may prepare reports that reflect a client's overall
  investment portfolio and financial position based on information provided to Ayco by its clients, which Ayco does not certify for accuracy or completeness. Ayco does not provide attest or
  compilation services and does not prepare, present, audit, review or examine prospective financial information or express any opinion as to the accuracy or validity of that information. Tax
  advice is provided as part of Ayco's comprehensive financial planning services, which are not related to the preparation or presentation of financial statements. Certain tax matters may
  require Ayco to consult with your tax counsel in formulating its tax advice.
- Ayco does not provide accounting advice to its clients. Goldman Sachs & Co. LLC does not provide accounting or tax advice to its clients, unless explicitly agreed between the client and Goldman Sachs & Co. LLC. All clients should be aware that tax treatment is subject to change by law, in the future or retroactively, and clients should consult with their tax advisors regarding any potential strategy, investment or transaction.
- Neither Goldman Sachs & Co. LLC nor Ayco provide legal advice to their clients, and all clients should consult with their own legal advisor regarding any potential strategy, investment, financial plan, estate plan or with respect to their interest in any employee benefit or retirement plan.

## Disclosures

#### The Ayco Company, L.P. – Important Information

- Depending on the particular program, Ayco may analyze the financial status of a counseled individual's sources of income, assets, personal obligations, expectations, commitments, family responsibilities and the effect of the existing income and estate tax structure on sources of income and accumulation of wealth. Ayco counselors may assist counseled individuals in reviewing and selecting the allocations of assets among various asset groups and they may assist counseled individuals in understanding how certain decisions may affect the counseled individual's risk/return ratio.
- This material is for informational and educational purposes only and is provided solely on the basis that it will not constitute investment or other advice or a recommendation relating to any person's or plan's investment or other decisions, and Ayco is not a fiduciary or advisor with respect to any person or plan by reason of providing the material or content herein including under the Employee Retirement Income Security Act of 1974, the Internal Revenue Code or Department of Labor Regulations. Unless Ayco otherwise agrees in writing to act as a fiduciary to your retirement account, you understand that: i) all investment decisions concerning your retirement accounts are made by you, without any advice or recommendations from Ayco, and ii) any target allocation shown for your retirement account represents decisions you have communicated to Ayco regarding such asset allocation, without any advice or recommendations from Ayco, after considering your financial circumstances, objectives risk tolerance and goals.
- Ayco is paid a fee from the corporate client and/or from the counseled individual to whom counseling services are rendered. Certain corporate clients may impute some or all of the fee to counseled individuals in their employ. Fees vary based on a number of factors including the particular counseling service rendered, the complexity of the service, the size of the account relationship and whether tax preparation is included.
- No part of this material may be i) copied, photocopied or duplicated in any form, by any means, or ii) redistributed without Ayco's prior consent.
- This material is intended only to facilitate your discussions with Ayco as to the opportunities available to our clients and not to be distributed to the general public.

## Disclosures

#### **Potential Conflicts of Interest**

- Under certain of Ayco's financial counseling programs, Ayco may recommend securities or investment products, including those offered by its affiliates. This could lead to conflicts of interest of which you should be aware. Ayco is part of Goldman Sachs, a worldwide, full-service investment banking, broker-dealer, asset management and financial services organization. The Goldman Sachs Group, Inc., Ayco, and their affiliates and employees (collectively, "Goldman Sachs") are engaged in businesses and have interests other than providing financial counseling services to individuals. This includes the management and sale of investment funds and other financial products that may be recommended to counseled individuals, and investment activities and business operations that may affect such funds or products. Goldman Sachs, Ayco and its counselors may receive various forms of compensation, commissions, payments, rebates and services related to sponsoring, managing or selling investment products recommended to counseled individuals. This may incentivize Ayco or its affiliates and their employees to recommend such products over others which might also be appropriate for counseled individuals. Goldman Sachs' arrangements with outside managers may differ, and currently Goldman Sachs, Ayco and its counselors receive greater compensation for accounts managed by Goldman Sachs affiliates than in connection with separate accounts managed by non-Goldman Sachs entities.
- Ayco or its affiliates may engage in insurance consulting or the insurance agency business for purposes of offering insurance contracts to counseled individuals, including variable life insurance contracts for which Ayco or its counselors may receive various forms of compensation. In addition, investment advisors of investment funds and products that may be offered to counseled individuals also may have other clients, businesses, and interests in addition to managing the assets of such product. Present and future activities of Goldman Sachs and other advisers in addition to those described in this supplement may give rise to additional conflicts of interest. More information regarding Ayco's business practices and conflicts is set forth in Ayco's Form ADV brochure, which is available upon request.
- Manager selection and ongoing due diligence of certain unaffiliated mutual funds and ETFs is performed by the Alternative Investments and Manager Selection ("AIMS") group within Goldman Sachs Asset Management ("GSAM"). Such due diligence may include, but is not limited to, on-site meetings, analytics related to historical performance, reference calls and risk reviews. This is not meant to be an exhaustive description of the due diligence process performed by AIMS, which could be modified in certain instances based on a number of factors. An "Outside Manager" is a manager that has not been reviewed or approved by AIMS and any manager not recommended by Ayco or its affiliates including Goldman Sachs & Co. LLC ("GS&Co.") and GSAM. Ayco does not follow, review or make any recommendations concerning Outside Managers. Ayco's actions with regard to Outside Managers may differ from, and may conflict with, the opinions or advice given or investment decisions made by Ayco's affiliates, including GS&Co. and GSAM. Ayco may, as an accommodation, include investments managed by Outside Managers in asset allocation and other financial planning exhibits; however, any decision to invest with an Outside Manager is determined solely by the client. Ayco and its affiliates are not responsible for the selection, supervision, management, performance or other similar services of or in connection with any Outside Manager. Ayco and its affiliates do not assume any liability related to a client's acquisition, disposal or holding of investments(s) managed by an Outside Manager. Ayco will rely on information provided by or on behalf of clients when including an Outside Manager in asset allocation discussions, or preparing asset allocation and other financial planning exhibits. Neither Ayco nor its affiliates verify the accuracy or completeness of the information concerning Outside Managers provided by or on behalf of clients.
- SurvivorSupport® is a trademark of The Ayco Company, L.P., a Goldman Sachs Company. This service is provided exclusively by The Ayco Company, L.P. Used with permission. These services are provided exclusively by The Ayco Company, L.P. © Copyright 2018. The Ayco Company, L.P. All Rights Reserved. Date of First Use: April 2018.
- For more information on The Ayco Company, L.P., visit www.ayco.com.