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## The Intelligent Fiduciary: Common Problems You Can Avoid

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## Are You a Fiduciary?

- You may be a fiduciary and not know it.  
Acknowledgement of fiduciary status is not required.
- A fiduciary has discretion or control over plan assets or administration, or gives investment advice for a fee
- Settlor v. fiduciary functions
  - Ministerial jobs do not trigger fiduciary liability-  
-benefit calculations, tests
  - Geopharma case blurs the line
- Implementing settlor decision may be a fiduciary act.
- If no other fiduciary is appointed, the plan sponsor and its Board members are default fiduciaries

# Special Roles

- Trustee Responsibilities
  - Cannot be delegated
  - U.S. qualified plans must have U.S. bank or trust company or decisions made by U.S. persons – domestic trust requirement
- Named Fiduciaries under ERISA
  - Provide for in plan document
  - Disperse responsibilities
- Investment managers
- Third party administrators (TPAs)
  - May or may not be fiduciaries. Distinguish discretion from recordkeeping
- Board of Directors of plan sponsor always has residual fiduciary functions-can't outsource everything

TIP: Avoid problems. Know whether your TPA is a fiduciary.

## Are Your Vendors Fiduciaries?

- Investment adviser or broker? Tiblier v. Dlabal
  - This makes a BIG difference-brokers are subject only to suitability standard
  - Fiduciaries must put participant interests first
  - Know the difference between RIA fiduciaries and ERISA fiduciaries
  - Tiblier Court said adviser can't be a fiduciary unless paid by plan
  - The five part test for investment advice and possible changes
- 401(k) Vendors
  - Leimkuehler and Santomenno cases-not fiduciaries
  - Mass Mutual -can be fiduciaries
  - "Product design" isn't a fiduciary function

TIP: Avoid "Teflon fiduciaries." Your investment adviser should acknowledge ERISA fiduciary status in writing.

## What about professional advisers?

- Lawyers, accountants and actuaries performing their usual roles are not fiduciaries. They may be advising plan sponsor in its settlor role.

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**TIP:** Avoid improper use of plan assets. If advising settlor, do not pay their fees out of plan assets.

## Basic Fiduciary Duties

- Prudent expert standard under ERISA
- Diversification (unless it's prudent not to do so)
- Avoiding prohibited transactions with related parties and self-dealing
- Follow plan terms
  - But what happens if plan pays the wrong amount?
  - Gabriel case, Guerra-Delgado case, EPCRS provide guidance (but see Bloemker v. Local 265 Pension Fund for an estoppel case the participant won)
- Operate plan solely in the interest of participants and beneficiaries
- “Safe Harbors” can protect fiduciaries
  - Participant- directed investments, default investments, selection of annuity providers
- Co-fiduciary and successor liability

TIP: Schedule a fiduciary education session.

## Limits on Fiduciary Responsibility

- Only to the extent performing fiduciary functions
  - For example, a member of the Administrative Committee who is not on the Investment Committee is not responsible for investment decisions
- Personal liability only for losses connected to the breach of fiduciary duty
  - Supreme Court in CIGNA v. Amara held that equitable relief (reformation, surcharge, estoppel) is available.
- Well-drafted plan documents and company charters can clearly define responsibilities and avoid overlapping functions
- BUT NOTE: Disclaimers will not work if you are acting as a fiduciary-functional definition

## Plan Committees

- Usually a Named Fiduciary under Section 402 of ERISA
- Board remains responsible only for prudent appointment and monitoring after full delegation
- Committees can be responsible for administration and/or investments
- Administrative committees are usually responsible for general compliance, including reporting and disclosure, non-discrimination testing, required amendments, claims review
- Investment committees are usually responsible for selecting managers or plan funds
- TIP: Make sure that your plan documents are adopted by the right fiduciaries



## The Best Committees

- Have a Charter or specific plan provisions establishing powers and duties
- Consist of members with specific competence: “A pure heart and an empty head are not enough”
- Understand how to review fees and share classes, and the importance of paying reasonable fees
- Make sure the right party is acting
- Hire the right professional advisers and have them present to report and answer questions at meetings
- Appropriately delegate to HR and Finance, but understanding that this does not remove committee responsibility

TIP: Special issues arise when parent and subsidiary share responsibilities.

- Retaining right to approve
- Discretion to take necessary action
- Need for clear charters/by-laws where there are parent and sub committees

## The Best Committees (cont.)

- Have an investment policy statement and follow it
  - Tussey v. ABB
- Meet regularly
- Leave the right paper trail
  - Agendas, formal minutes setting forth the reasons for decisions
- Establish good internal controls
- Hire good advisers
- Understand that plan communications need careful review.
  - Distributing misleading or fraudulent communications is a fiduciary breach (CIGNA v. Amara)

TIP: Schedule an ERISA governance review.

## Hiring Independent Fiduciaries

- Professional fiduciaries may be hired to represent plan participants where corporate officers would have a conflict of interest
- Typically hired when plans hold company stock
  - Purchase or tender offer
  - ESOP stock purchases
  - Determining when to eliminate stock fund
- NOTE: the U.S. Supreme Court recently held in Dudenhoeffer that ESOP stock investments are no longer subject to a presumption of prudence

## Hiring Independent Fiduciaries (cont.)

- Used or required in some prohibited transaction exemptions
- Also have been used in de-risking transactions-annuity purchases
- May be used to decide whether plan should enter into settlement agreements
- Provides protection against agency action and participant lawsuits

TIP: Make sure to investigate fiduciary's qualifications and certifications.

## Fiduciary Liability Insurance

- Don't confuse it with the required ERISA bond or executive liability (D&O) insurance
- ERISA bond provides recovery to plan if there is a loss due to fraud or embezzlement-won't reimburse fiduciaries
- Fiduciaries should not rely on D&O insurance-typically does not cover acting as a fiduciary
- Indemnification is not a good alternative
  - Plan assets may not be used to indemnify fiduciary for breach of duty
  - Employer indemnification may be limited by law or meaningless if employer in financial distress

# Liability Insurance Issues

- Must be a third party claim
- Third party service providers will not be covered- not employees or directors
- May have to add a rider to cover committee
- What is wrongful act?
- Is there a fraud exclusion? (CIGNA case)
- Who picks counsel and how are defense costs handled?
- Are errors in administration covered?
  - Optional voluntary correction program coverage in absence of a claim
  - Are corrective benefit payments excluded?

TIP: Review your coverage with an expert.

## Activity to Monitor

- Both the Department of Labor and the SEC are considering proposals to broaden fiduciary responsibility of brokers and others.
- Controversial Department of Labor proposal (since withdrawn) would have eliminated part of five part test for investment advice
- Dodd Frank Act directed the SEC to consider one standard of liability for brokers and registered investment advisers
- We don't yet know when or whether they will act.
- Watch for U.S. Supreme Court decision in Tibble-will determine whether duty to monitor and review investments is limited to six years
- Watch for possible changes re: de-risking responsibilities
  - new PBGC reporting.

## Questions?

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